



CONSOLIDATED FINANCIAL STATEMENTS

AS OF 30 JUNE 2025

CONTENTS

	Page
A - Consolidated Financial Statements	
Balance Sheet	4
Income Statement	5
Change in Net Position	6
Cash Flow Chart	7
B - Notes to the Consolidated Financial Statements	8
Notes to the Balance Sheet	11-24
Notes to the Income Statement	25-29
Other Information	30-32
Scope	33-37

A CONSOLIDATED FINANCIAL STATEMENTS

CONSOLIDATED BALANCE SHEET AS OF 30 JUNE 2025

(in thousands of euros)

ASSETS	Notes	30.06.2025	31.12.2024
FIXED ASSETS		6 765 715	6 818 431
Intangible fixed assets	1-2	1 939 956	1 768 151
Of which positive goodwill		501 094	480 871
Tangible fixed assets	3	3 565 145	3 515 812
Financial assets	4	999 871	1 343 947
Equity investment	5	260 742	190 519
CURRENT ASSETS		7 715 035	8 172 948
Inventory and work-in-progress	6	2 276 044	2 291 688
Trade receivables and related accounts		3 461 146	3 066 381
Other receivables and accruals	7-8	870 247	1 016 664
Marketable securities		385 424	361 759
Cash and cash equivalents	9	722 174	1 436 455
TOTAL ASSETS		14 480 749	14 991 378
LIABILITIES	Notes	30.06.2025	31.12.2024
EQUITY - GROUP SHARE		3 065 844	2 975 261
Share capital		417 596	413 926
Additional paid-in capital		1 458	
Reserves and consolidated profit		2 646 790	2 561 336
Other			
NON-CONTROLLING INTERESTS	10	187 470	182 490
PROVISIONS	11	793 831	672 486
DEBTS		10 433 604	11 161 140
Borrowings and financial debt	12-13	4 070 163	4 956 837
Trade payables and related accounts		4 346 941	4 159 519
Other liabilities and accruals	14-15	2 016 500	2 044 784
Of which negative goodwill		51 855	
TOTAL LIABILITIES		14 480 749	14 991 379

CONSOLIDATED INCOME STATEMENT AS OF 30 JUNE 2025

(in thousands of euros)

	Notes	30.06.2025	31.12.2024
Revenue	16	21 043 820	42 865 027
Other operating income	17	205 493	385 838
Consumed purchases	17	(15 435 569)	(31 673 259)
Personnel expenses	19	(766 538)	(1 511 859)
Other operating expenses	16-20	(1 679 828)	(3 629 284)
Taxes and duties	21	(2 536 818)	(5 031 907)
Depreciation, amortisation and provisions		(466 308)	(851 740)
OPERATING PROFIT BEFORE GOODWILL	17	364 252	552 817
Amortisation of goodwill related to integrated entities		(33 419)	(91 755)
Reversal of goodwill related to integrated entities			
OPERATING PROFIT AFTER GOODWILL		330 833	461 062
Financial income and expenses	22	(210 343)	(372 053)
Exceptional income and expenses	23	(2 517)	15 736
Income taxes	24	(97 801)	(51 820)
NET PROFIT OF INTEGRATED COMPANIES		20 173	52 924
Net income from companies accounted for by the equity method	25	16 975	6 422
NET CONSOLIDATED PROFIT		37 148	59 346
Non-controlling interests		(2 172)	(6 877)
NET PROFIT - GROUP SHARE		34 976	52 468

CHANGE IN NET POSITION

(in thousands of euros)

	Share capital	Additional paid-in capital	Consolidated reserves	Consolidated net profit	Group equity	Non-controlling interests	Equity
As of 31 December 2023	419 951	576	2 417 229	76 782	2 914 537	179 507	3 094 044
Net income 2024				52 468	52 468	6 877	59 346
Capital transactions (1)	(6 026)	(576)	(1 061)		(7 662)		(7 662)
Capital allocation and distributed dividends	-		59 676	(76 782)	(17 106)	(5 876)	(22 983)
Revaluation of equity-accounted investments (2)			31 934		31 934	1 750	33 684
Foreign currency translation differences	-		1 090		1 090	416	1 507
Change in scope of consolidation	-		-		-	(184)	(184)
As of 31 December 2024	413 926	-	2 508 867	52 468	2 975 261	182 490	3 157 752
Net income 2025				34 976	34 976	2 172	37 148
Capital transactions (1)	3 670	1 458	-		5 128	-	5 128
Capital allocation and distributed dividends			41 070	(52 468)	(11 398)	(2 219)	(13 617)
Revaluation of real estate portfolio of SIIC-regime companies (3)				62 065	62 065	3 402	65 468
Foreign currency translation differences			(188)		(188)	174	(15)
Change in scope of consolidation					-	1 451	1 451
As of 30 June 2025	417 596	1 458	2 549 749	97 041	3 065 845	187 470	3 253 315

(1) Capital transactions correspond to increases and decreases of the share capital of Société les Mousquetaires.

(2) Following the increase in the Group's ownership stake in Fidemo and its subsidiaries, the previously held share was revalued to reflect the latest known valuation of the assets of this group.

(3) Alcapredial, transformed into a SIIC-regie company, now revalues its real estate portfolio. This revaluation arises from specific obligations under this regime and is retained in consolidation.

CASH FLOW CHART

(in thousands of euros)

		30.06.2025	31.12.2024
Total net income of consolidated companies		37 148	59 346
<i>Elimination of non-cash and non-business related expenses and income:</i>			
Elimination of amortisation and provisions		449 122	745 385
Elimination of changes in deferred tax		(8 834)	(8 884)
Elimination of capital gains and losses on disposals		(15 928)	(40 715)
Elimination of the share of profit of associates		(17 913)	(6 422)
Cash flow from operations		443 596	748 711
Dividends received from equity affiliates		13 228	7 854
Impact of changes in working capital from operations		(167 718)	462 717
Net cash flow generated by operating activities	(A)	289 106	1 219 282
Acquisitions of fixed assets		(367 258)	(790 121)
Disposals of fixed assets		180 902	212 848
Change in other financial assets		1 302	(1 156 117)
Impact of changes in the consolidation scope		20 577	132 225
Net cash flow from investing activities	(B)	(164 477)	(1 601 165)
Dividends paid			(16 835)
Dividends paid to minority shareholders		(818)	(5 363)
Increase in (reduction of) capital		9 212	20 400
Debt issue		554 060	1 766 879
Debt repayment		(1 416 107)	(685 385)
Net cash flow from financing	(C)	(853 653)	1 079 697
Impact of exchange rates changes	(D)	596	1 285
Impact of changes in accounting principles	(E)		0
Net change in cash position	(A)+(B)+(C)+(D)+(E)	(728 428)	699 099
Opening cash position		1 784 583	1 085 483
Closing cash position		1 056 155	1 784 583
Change in cash position		(728 428)	699 099



B – NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

ACCOUNTING PRINCIPLES USED FOR THE PREPARATION OF THE CONSOLIDATED FINANCIAL STATEMENTS AS OF 30 JUNE 2025

The individual financial statements of the Group's companies are prepared in accordance with the same accounting principles applied for the statutory year-end closings. As of 1 January 2025, the changes introduced by ANC Regulation 2022-06 have been implemented in the Group's accounting systems, and the presentation of the individual financial statements complies with the new requirements set out by this Regulation.

These individual financial statements have not been subject to an audit or review by the statutory auditors.

The consolidated financial statements have been prepared in compliance with ANC Regulation 2024-05 and presented in accordance with its new provisions. The Group applies the main preferred accounting methods.

Certain subsidiaries have been included in the balance sheet without any changes and without any data recorded in the income statement. For reference, the impact on the results of these subsidiaries for the year ended 31 December 2024 (full year) amounted to an expense of €2,385 thousand, of which €2,415 thousand related to an exceptional item.

The integration of the individual financial statement data of the entities was carried out under the same conditions as for the annual closings, with the calculation and recognition of corporate income tax and profit-sharing, where applicable. Deferred taxes were also calculated and recognized in accordance with the same rules applied during the annual closings.

The scope of consolidation includes 221 integrated entities, compared with 222 as of 31 December 2024.

There were two additions to the consolidation scope: a new real estate company was established in France to isolate the acquisition of former Casino store properties, and AURA Retail International Trading, also created by the Group as part of the purchasing alliances with Auchan and Casino.

Regarding removals from the consolidation scope, Sveltic was sold to the What's Cooking Group, Innovation Développement was subject to a universal transfer of assets (TUP), and ITM Iberica was deregistered.

Infinity Advertising is now consolidated using the full consolidation method, following the Group's acquisition of the shares previously held by the Casino Group.

The Group's activity continues to be marked by significant events and projects. For instance, the closure of 30 of the stores acquired from the Casino Group was announced in April 2025.

In May, the proposed sale of several subsidiary production units of Agromousquetaires was announced. This project is part of the Group's strategy to redeploy resources toward activities deemed strategic, and to divest from non-priority operations. Eight production units are affected.

In terms of external growth, a firm offer was made to Colruyt Group for the acquisition by members of 81 supermarket-format stores and 44 service stations.

In January 2025, the Group issued a new bond on the non-regulated EURO MTF Luxembourg market for a total amount of €500 million, maturing in January 2030.

This new financing, together with cash generated from operations, enabled the repayment of the bank loan used for the acquisition of the Casino stores, which had an outstanding balance of €800 million.

The syndicated loans of IEM and ITM Immo Log companies were fully repaid during the half-year for a total amount of €475 million.

After the half-year close, Lidl was ordered by the Paris Court of Appeal to pay the Group €43 million in damages for misleading commercial practices. Lidl has the right to appeal to the Court of Cassation but has not yet exercised this right.

NOTE 1 - INTANGIBLE ASSETS

1 - Analysis by type

(in thousands of euros)

	30.06.2025			31.12.2024
	Gross Value	Amort. & Depreciation	Net Value	Net Value
Concessions, patents	935 280	(691 569)	243 711	245 545
Business goodwill	74 233	(14 973)	59 260	4 373
Advances, deposits, other intangible assets (1)	2 515 544	(1 379 652)	1 135 892	1 037 362
Totals	3 525 057	(2 086 194)	1 438 863	1 287 280
(1) of which additional point-of-sale costs	2 301 919	(1 353 223)	948 696	855 379

2 - Changes in gross intangible assets

(in thousands of euros)

	31.12.2024	Acquisitions	Disposals	Changes in Scope and Other	30.06.2025
Concessions, patents	894 652	2 858	(810)	38 581	935 280
Business goodwill	14 225	60 000		8	74 233
Advances, deposits, other intangible assets (1)	2 348 923	37 207	(79)	129 492	2 515 544
Totals	3 257 801	100 064	(889)	168 081	3 525 057
(1) of which additional point-of-sale costs	2 141 382			160 537	2 301 919

3 - Changes in amortisation and depreciation

(in thousands of euros)

	31.12.2024	Allocations	Take-Overs	Other Mvts	30.06.2025
Concessions, patents	(649 107)	(43 496)		1 035	(691 569)
Business goodwill	(9 852)	(5 113)		(8)	(14 973)
Advances, deposits, other intangible assets (1)	(1 311 561)	(68 091)		0	(1 379 652)
Totals	(1 970 521)	(116 700)		1 027	(2 086 194)
(1) of which additional point-of-sale costs	(1 286 002)	(67 220)		0	(1 353 223)

NOTE 2 - GOODWILL ON FIRST CONSOLIDATION

(in thousands of euros)

	30.06.2025			31.12.2024
	Gross Value	Amort.	Depreciation	Net Value
Positive goodwill	1 362 477	(861 383)		501 094
Goodwill allocated to intangible assets	17 024	(900)	(3 972)	12 152
Goodwill allocated to tangible assets	168 246	(80 131)	(5 386)	82 729
Totals	1 547 747	(942 414)	(9 358)	595 975

ANALYSIS OF CHANGES IN POSITIVE GOODWILL

(in thousands of euros)

Gross value as of 31.12.2024	1 297 836
Entries in the scope of consolidation	
Other changes (1)	64 641
Gross Value	1 362 477

(1) Other changes in positive goodwill consist of:

Derecognition of goodwill from liquidated or divested subsidiaries	(1 910)
Derecognition of goodwill from real estate companies that sold their properties	(9 846)
Reclassification of negative goodwill to liabilities	71 747
Goodwill adjustment related to the acquisition of shares in Infinity Advertising	4 650

NOTE 3 - TANGIBLE FIXED ASSETS

1 - Analysis by type

(in thousands of euros)

	30.06.2025			31.12.2024
	Gross Value	Amort. & Depreciation	Net Value	Net Value
Land	674 021	(102 331)	571 689	557 200
Buildings	3 569 899	(1 870 344)	1 699 554	1 732 916
Technical facilities	2 343 364	(1 621 294)	722 070	718 132
Other fixed assets	902 555	(660 025)	242 530	254 022
Assets under construction	181 580	(925)	180 655	226 618
Advance payment	148 745	(98)	148 646	26 924
Totals (1)	7 820 163	(4 255 018)	3 565 145	3 515 812
(1) of which real estate leasing	14 094	(6 371)	7 723	7 993
of which equipment leasing	103 203	(65 395)	37 808	42 591

Assets financed by real estate leasing correspond mainly to "points of sale" property complexes.

2 - Investments for the year

(in thousands of euros)

	Investments 30.06.2025	Investments 31.12.2024
Land	19 085	17 570
Buildings	4 266	33 104
Technical facilities	15 400	68 051
Other fixed assets	17 858	63 052
Assets under construction	59 935	183 255
Advance payment	130 438	20 756
Totals (1)	246 981	385 788
(1) of which real estate leasing		
of which equipment leasing	4 169	15 528

3 - Change in gross fixed assets

(in thousands of euros)

	31.12.2024	Acquisitions	Disposals	Changes in Scope and Other	30.06.2025
Land	659 053	19 085	(6 991)	2 874	674 021
Buildings	3 566 992	4 266	(17 745)	16 386	3 569 899
Technical facilities	2 306 461	15 400	(6 526)	28 029	2 343 364
Other fixed assets	900 845	17 858	(8 943)	(7 206)	902 555
Assets under construction	227 772	59 935	(1 283)	(104 842)	181 580
Advance payments (advances and deposits)	27 021	130 438	(811)	(7 904)	148 745
Totals (1)	7 688 144	246 981	(42 299)	(72 663)	7 820 163
(1) of which real estate leasing	14 094			0	14 094
of which equipment leasing	99 463	4 169		(428)	103 203

4 - Change in depreciation and amortisation on tangible assets

(in thousands of euros)

	31.12.2024	Allocations	Take-Overs & Disposals	Changes in Scope and Other	30.06.2025
Land	(101 853)	(1 369)	1 002	(112)	(102 331)
Buildings	(1 834 075)	(69 490)	13 373	19 848	(1 870 344)
Technical facilities	(1 588 329)	(61 245)	6 185	22 094	(1 621 294)
Other fixed assets	(646 823)	(35 969)	8 828	13 939	(660 025)
Assets under construction	(1 154)		134	94	(925)
Advance payments (advances and deposits)	(98)			(1)	(98)
Totals (1)	(4 172 331)	(168 072)	29 523	55 863	(4 255 018)
(1) of which real estate leasing	(6 100)	(270)		0	(6 371)
of which equipment leasing	(56 872)	(8 829)		306	(65 395)

NOTE 4 - FINANCIAL FIXED ASSETS

(in thousands of euros)

	30.06.2025		31.12.2024
	Gross Value	Amort. & Depreciation	Net Value
Equity securities	733 497	(339 152)	394 346
Receivables from participating interests	1 089 860	(780 482)	309 379
Other fixed assets	68 450	(5 952)	62 499
Other financial assets (1)	283 934	(50 286)	233 648
Totals	2 175 741	(1 175 871)	999 871

(1) Other financial assets can be analysed as follows:

(in thousands of euros)

	30.06.2025	31.12.2024
Loans	203 520	196 369
Leasing loans	3 345	3 961
Deposits and guarantees paid	20 575	21 990
Other fixed receivables	6 209	5 505
Totals	233 648	227 826

NOTE 4A - NATURE OF FINANCIAL FIXED ASSETS

(in thousands of euros)

Gross value	Temporary Holdings	Other Companies
Equity securities (1)	525 358	208 140
Receivables from equity investments	611 358	478 503
	1 136 715	686 642

(1) Non-consolidated equity investments held on a long-term basis correspond mainly, on the one hand, to shares in real estate companies that do not exceed the consolidation thresholds, and on the other hand, to holdings in dormant companies or companies in liquidation.

NOTE 4B - SCHEDULE OF RECEIVABLES AND OTHER FINANCIAL FIXED ASSETS

(in thousands of euros)

	< 1Year	1-5 Years	> 5 Years	Totals
Receivables related to equity interests	909 747	177 223	2 890	1 089 860
Other financial assets (1)	99 281	35 491	149 162	283 934
Totals	1 009 028	212 714	152 052	1 373 794

(1) The other non-current financial assets break down as follows:

	< 1Year	1-5 Years	> 5 Years	Totals
Loans	93 992	30 992	128 286	253 270
Leasing loans	90	2 964	290	3 345
Deposits and guarantees paid			20 586	20 586
Other financial assets	5 199	1 535		6 734
Totals	99 281	35 491	149 162	283 934

NOTE 5 - EQUITY-ACCOUNTED INVESTMENTS

(in thousands of euros)

	30.06.2025	31.12.2024
Share of net assets	242 829	184 098
Share of profit for the period	17 913	6 422
Totals	260 742	190 519

The change in the share of net assets of equity-accounted investments is explained, to the extent of €63 million, by the revaluation of Alcapredial's assets.

NOTE 6 - INVENTORY AND WORK-IN-PROGRESS

(in thousands of euros)

	30.06.2025			31.12.2024
	Gross value	Depreciation	Net value	Net value
Merchandise	1 754 019	(48 799)	1 705 220	1 733 710
Finished goods	329 353	(6 219)	323 134	286 011
Raw materials and supplies	206 739	(4 204)	202 535	199 528
Work in progress and services	45 507	(352)	45 155	72 439
Totals	2 335 618	(59 574)	2 276 044	2 291 688

The Group's real estate companies have reclassified as land and buildings the assets that the Group has decided not to sell. Assets held for sale by real estate companies remain in inventory.

NOTE 7 - OTHER RECEIVABLES AND PREPAYMENTS

(in thousands of euros)

	30.06.2025	31.12.2024
Advances and deposits paid	274 930	369 778
Staff and social security receivables	8 273	5 350
VAT to be recovered and VAT credits	211 703	260 211
Totals	494 905	635 339

NOTE 8 - OTHER NET RECEIVABLES

(in thousands of euros)

	30.06.2025	31.12.2024
Coporate income tax	7 355	32 055
Deferred tax assets	92 116	83 250
Miscellaneous receivables (1)	126 129	153 463
Translation adjustment assets	16 014	11 215
Prepaid expenses	126 868	96 930
Loan issuance costs		
Hedging instruments	449	1 533
Valuation difference on financial instruments	6 412	2 879
Totals	375 341	381 325

With the exception of deferred tax assets and income tax receivables, operating receivables are considered to be due within one year.

(1) Miscellaneous receivables include:

(in thousands of euros)

	30.06.2025	31.12.2024
Current accounts	8 524	11 549
Miscellaneous debtors	59 204	112 187
Receivables on disposals of fixed assets	1 961	3 135
Receivables on sales of securities	53 370	23 636
Unpaid called-up capital		
Receivable grants	3 070	2 955
Totals	126 129	153 463

NOTE 8A - ANALYSIS OF DEFERRED TAX - ASSETS

(in thousands of euros)

	30.06.2025	31.12.2024
Temporary differences	43 825	44 005
Restatement of leasing	(250)	(415)
Homogenization adjustments	34 062	25 173
Elimination of internal transactions and provisions	14 480	14 491
Asset / liability offset	(2)	(4)
Totals	92 116	83 250

NOTE 9 - CASH POSITION

(in thousands of euros)

	30.06.2025	31.12.2024
Cash and cash equivalents - Unrestricted	582 985	1 291 384
Cash and cash equivalents - Restricted (1)	123 467	129 966
Accrued interest receivable	11 473	10 845
Cash	4 250	4 259
Totals	722 174	1 436 455

(1) Term deposits

NOTE 10 - NON-CONTROLLING INTERESTS

Changes in non-controlling interests can be analysed as follows:

(in thousands of euros)

As of 31 December 2024	182 490
Net profit for the period	2 172
Dividends distributed by subsidiaries	(2 219)
Foreign currency translation adjustment	174
Revaluation of real estate assets under the SIIC regime (1)	3 402
Change in scope of consolidation (2)	1 451
As of 30 June 2025	187 470

(1) Alcapredial, converted into a company under the SIIC regime, now revalues its assets. This revaluation arises from specific obligations linked to this regime and is retained in consolidation.

(2) Changes in the scope of consolidation relate to the inclusion of ARIT in the scope for €1,079 thousand, changes in ownership interests in equity-accounted companies for €316 thousand and in ARIFS for €83 thousand, and finally the impact of the deconsolidation of ITM Iberica for -€27 thousand.

NOTE 11 - PROVISIONS

(in thousands of euros)

1 - Change in provisions

	31.12.2024	Allocations	Takeovers	Other Events	30.06.2025
Provisions for contingencies	206 818	48 126	(45 414)	341	209 871
Provisions for taxes	127		(43)	0	85
Other provisions for expenses (1)	465 541	158 790	(40 282)	(174)	583 875
Totals (2)	672 486	206 915	(85 738)	168	793 831

(1) of which provisions for claims payable	29 253		(2 012)		27 240
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2 - Analysis of provision reversals

	Reversals	Used	No Longer Applicable
Provisions for contingencies	(45 414)	(24 165)	(21 249)
Provisions for taxes	(43)		(43)
Other provisions for expenses	(40 282)	(26 216)	(14 066)
Totals	(85 738)	(50 381)	(35 357)

NOTE 12 - LOANS AND FINANCIAL DEBTS

1 - Changes in loans and debts

(in thousands of euros)

	30.06.2025	31.12.2024
Bonds	1 291 869	769 000
Borrowings and debt from credit institutions (1)	477 355	1 723 622
Short-term marketable securities (2)	659 727	725 753
Lease liabilities	41 105	46 230
Totals	2 470 055	3 264 605
(1) of which borrowings	427 812	1 711 131
of which bank overdrafts	49 543	12 491

(2) The short-term marketable securities consist of Negotiable European Commercial Papers (NEU CP). These are negotiable debt instruments with a maturity of less than one year, issued on the French market.

2 - Maturity schedule of loans and debts

(in thousands of euros)

	< 1 Year	1-5 Years	> 5 Years	Totals
Bonds	41 834	1 050 035	200 000	1 291 869
Borrowings and debt from credit institutions (1)		245 255	151 940	477 355
Short-term marketable securities (2)	659 727			659 727
Lease liabilities	14 250	24 021	2 834	41 105
Totals	795 970	1 319 312	354 774	2 470 055
(1) of which borrowings	30 616	245 255	151 940	427 812
of which bank overdrafts	49 543			49 543

NOTE 12A - BREAKDOWN OF LOANS AND FINANCIAL DEBTS

1 - By currency

(in thousands of euros)

	Euro Zone	Other	Totals
Bonds	1 291 869		1 291 869
Borrowings and liabilities with credit institutions (1)	477 190	165	477 355
Short-term marketable securities	600 000	59 727	659 727
Lease liabilities	41 095	10	41 105
Totals	2 410 153	59 902	2 470 055

2 - By type of rate

(in thousands of euros)

	Fixed Rate	Variable Rate	Totals
Bonds	1 291 869		1 291 869
Borrowings and liabilities with credit institutions	274 037	203 318	477 355
Short-term marketable securities	659 727		659 727
Lease liabilities	36 466	4 638	41 105
Totals	2 262 099	207 957	2 470 055

NOTE 13 - OTHER FINANCIAL LIABILITIES

(in thousands of euros)

	30.06.2025	31.12.2024
Employee profit-sharing	1 049	939
Deposits and guarantees received	27 859	31 594
Other financial debts (1)	1 571 200	1 659 699
Totals	1 600 108	1 692 232
(1) of which cash Partner Members (GIE)	1 206 671	1 259 159

NOTE 14 - OTHER LIABILITIES AND ACCRUALS

(in thousands of euros)

	30.06.2025	31.12.2024
Advances and down payments received	226 826	393 445
Tax and social security liabilities	1 261 520	1 212 724
Payables on fixed assets	42 890	61 002
Current income tax liabilities	74 657	6 919
Deferred tax liabilities	81 588	81 765
Foreign currency translation adjustment - liability	16 772	9 276
Hedging financial instruments - liabilities	3 578	3 433
Valuation difference on financial instruments		
Deferred income	83 438	55 747
Negative goodwill	51 855	
Other debts	173 375	220 473
Totals	2 016 500	2 044 784

NOTE 15 - ANALYSIS OF DEFERRED TAXES - LIABILITIES

(in thousands of euros)

	30.06.2025	31.12.2024
Temporary differences	(21 277)	(16 587)
Regulated provisions	48 985	44 084
Restatement of leasing	2 564	2 725
Homogenisation adjustment	27 772	26 731
Deferred taxes on fair value adjustments	23 546	24 815
Asset / liability offset	(2)	(4)
Totals	81 588	81 765

NOTE 16 - REVENUE ANALYSIS

(in thousands of euros)

	30.06.2025	31.12.2024
Sales of goods (1)	20 145 624	41 069 003
Rent and rebilling of expenses	86 005	197 813
Production of goods and services	812 191	1 598 211
Totals	21 043 820	42 865 027
(1) of which ancillary income	1 402 571	2 627 613

NOTE 17 - ANALYSIS OF OPERATING INCOME

(in thousands of euros)

	30.06.2025	31.12.2024
Operating income	21 249 314	43 250 865
Revenues	21 043 820	42 865 027
Changes in inventories of finished products and work in progress	16 826	20 383
Reversals of provisions, amortisation and expense transfers	145 418	358 332
Other operating income	20 283	4 342
Proceeds from disposal of fixed assets	21 083	
Operating and investment grants	1 884	2 781
Operating expenses	(20 885 061)	(42 698 048)
Purchases and changes in inventories	(15 435 569)	(31 673 259)
Other operating expenses	(4 968 312)	(10 173 049)
Net book value of assets sold	(14 872)	
Depreciation and amortisation	(284 345)	(556 531)
Allocation to provisions	(181 963)	(295 209)
Operating profit before goodwill	364 252	552 817

NOTE 18 - SALES MARGIN

(in thousands of euros)

	30.06.2025	31.12.2024
Sale of goods	20 145 624	41 069 003
Purchases of goods net of rebates	(13 832 163)	(28 455 121)
Changes in inventories	(29 628)	(8 098)
Totals	6 283 834	12 605 785

NOTE 19 - PERSONNEL EXPENSES

(in thousands of euros)

	30.06.2025	31.12.2024
Salaries	528 138	1 056 999
Social security expenses	206 415	399 681
Sub-Totals	734 552	1 456 680
Employee profit-sharing	26 843	46 287
Employee participation	5 143	8 892
Sub-totals	31 986	55 179
Totals	766 538	1 511 859

NOTE 20 - OTHER PURCHASES AND EXPENSES

(in thousands of euros)

	30.06.2025	31.12.2024
Other purchases, changes in inventories and incidental purchases expenses	1 573 779	3 210 040
External services	558 648	1 087 345
Rent and lease expenses	133 155	277 233
Fees	34 519	98 590
Other external services	859 030	1 738 178
Energy saving certificates	54 783	416 519
Other operating expenses	24 821	11 420
Totals	3 238 735	6 839 324

NOTE 21 - TAXES AND DUTIES

(in thousands of euros)

	30.06.2025	31.12.2024
Excise duties and fuel taxes	2 450 222	4 859 422
Territorial Economic Contribution (local business tax)	12 901	24 577
Other taxes and duties	73 695	147 908
Totals	2 536 818	5 031 907

NOTE 22 - ANALYSIS OF FINANCIAL INCOME

(in thousands of euros)

	30.06.2025	31.12.2024
Financial income	346 460	202 063
Interest and similar income	33 464	95 188
Reversal of provisions	31 534	58 409
Net gains on disposals of marketable securities	41	102
Gains on disposal of financial assets	228 039	
Other financial income	53 381	48 365
Financial expenses	(556 803)	(574 117)
Interests on loans	(80 728)	(182 568)
Interests on finance leases	(799)	(1 544)
Bank expenses	(82)	(356)
Financial allocations	(168 379)	(277 729)
Net book value of disposed financial assets	(215 606)	
Other financial expenses	(91 209)	(111 920)
FINANCIAL RESULT	(210 343)	(372 053)

NOTE 23 - ANALYSIS OF EXCEPTIONAL INCOME

(in thousands of euros)

	30.06.2025	31.12.2024
Exceptional revenues	680	2 091 617
on management operations		1 415 149
on capital transactions	8	397 597
reversals of provisions and expense transfers	672	278 872
Exceptional expenses	(3 197)	(2 075 881)
on management operations (1)	(0)	(1 547 973)
on capital transactions	(2 784)	(351 063)
depreciation and provisions	(413)	(176 844)
Exceptional Income	(2 517)	15 736
(1) of which debt waivers granted to points of sale		(92 771)

NOTE 24 - TAX EXPENSES

(in thousands of euros)

	30.06.2025	31.12.2024
Taxes payable	14 564	31 157
Individual taxes of integrated companies	94 109	29 991
Deferred tax (1)	(10 873)	(9 328)
Totals	97 801	51 820

(1) Deferred tax can be analysed as follows:

	30.06.2025	31.12.2024
Alignment of subsidiaries' accounts with Group accounting principles	(6 169)	(4 788)
Temporary differences between accounting profit and taxable profit of subsidiaries	(4 704)	(4 540)
Recognition and limitation of deferred tax assets up to the amount of deferred tax liabilities		
Totals	(10 873)	(9 328)

NOTE 24A - TAX PROOF

(As a percentage of profit before tax, amortisation of goodwill and minority interests - in thousands of euros)

	30.06.2025	31.12.2024
Profit before tax, goodwill amortisation and minority interests	151 392	196 499
Statutory tax rate - France	25,00	25,00
Theoretical tax expense	(37 848)	(49 125)
Permanent differences	18 564	(20 635)
Losses carried forward	(5 240)	(38 555)
Rate differences (1)	9 231	32 719
Changes in deferred tax (2)	(82 507)	23 775
Actual tax - Group	(97 801)	(51 820)
Group effective tax rate (3)	64,60%	26,37%

(1) Items valued at the reduced rate, and the difference arising from the gap between the corporate tax rate of foreign subsidiaries and the theoretical rate of 25%.

(2) Related to standardisation adjustments, temporary differences and elimination of intragroup transactions.

(3) In 2025, an exceptional contribution based on the average of the 2024 and 2025 taxable results applied to companies whose revenue exceeds €1 billion. Excluding this item, which amounts to €24,218 thousand, the effective tax rate would be 48.60%.

NOTE 25 - NET PROFIT OF EQUITY-ACCOUNTED COMPANIES

	30.06.2025	31.12.2024
Share of profit of equity-account companies	17 913	6 422
Goodwill amortisation expense	(938)	
Total	16 975	6 421

NOTE 26 - NUMBER OF EMPLOYEES

	30.06.2025	31.12.2024
Executives	4 772	4 995
Supervisors	4 448	4 586
Employees and workers	17 774	17 526
Total staff	26 994	27 108

NOTE 27 - DERIVATIVE FINANCIAL INSTRUMENTS

1 - Currencies

(in thousands of euros)

Operation	Underlying	Valuation (1)
Forward	USD	(9 513)
Option		43
Forward	NOK	
Option		
Forward	GBP	38
Option		
Forward	JPY	39
Option		
Forward	PLN	(1 842)
Option		

(1) Valuation outside the scope of SCA Pétrole et Dérivés

2 - Raw materials

(in thousands of euros)

Operation	Underlying	Average Residual Maturity (Years)	Valuation
Forward	ELECTRICITY	3	(16 297)
Option			
Forward	GASOIL	1	(901)
Option			
Forward	SALMON	1	(408)
Option			
Forward	NATURAL GAS	2	(825)
Option			

3 - Rates

(in thousands of euros)

Operation	Currency	Average Residual Maturity (Years)	Valuation
Forward	EUR	2	(10 001)
Option	EUR	4	1 450

NOTE 28 - COMMITMENTS MADE

(in thousands of euros)

Type of commitment	Guarantor	Beneficiary	Amounts
Bank counter-guarantee	ITM E	SG Paris	18 343
Bank counter-guarantee	ITM E	BNPP, ARKEA, CAIDF, SC	90 000
Bank guarantee	CEGC	Customs	90 643
Bank guarantee	ITM E	Customs	362 163
Bank guarantee	CACIB	MEAG	50 160
Bank guarantee	Groupama	Public authorities	42 412
Bank guarantee	CACIB	Vinci Immobilier	19 635
Bank guarantee	Banks	Suppliers and public authorities	30 827

NOTE 29 - SECTORIAL ANALYSIS

Given the sectoral organisation of Les Mousquetaires Group, management considers that the Group operates in a single business segment.

NOTE 30 - TRANSACTIONS BETWEEN RELATED PARTIES

No specific information is given for transactions between related parties as all such transactions were carried out under normal market conditions.

NOTE 31 - SCOPE

Company Name	Head Office	SIREN	Holding %	Interest %
Fully consolidated companies:				
Les Mousquetaires	75 - Paris	789 169 323	100	100
Société Civile des Mousquetaires	75 - Paris	344 092 093	94.8	94.8
ITM Entreprises	75 - Paris	722 064 102	100	94.8
Sécoïa	75 - Paris	325 867 851	100	94.8
Antartic	45 - Chateaufort sur Loire	303 937 494	100	94.8
Agromousquetaires	75 - Paris	316 742 980	100	94.8
ITM LEMI	75 - Paris	514 111 145	100	94.8
Société Vitréenne d'Abattage	35 - Vitré	775 591 563	100	94.8
ITM Digital	75 - Paris	300 286 853	100	94.8
STIME	92 - Montrouge	301 850 277	100	94.8
Société Civile du Haut Phare	75 - Paris	317 003 622	70	66.4
Les Délices du Valplessis	35 - Vitré	326 055 845	100	94.8
Traiteur de la Touques	61 - Croisilles	593 880 057	100	94.8
Le Moulin de la Chaume	07 - La Voulte sur Rhône	326 144 151	100	94.8
Les Moulins de Saint-Armel	56 - Cleguerec	330 658 345	100	94.8
Antartic 2	07 - Charmes sur Rhône	339 482 945	100	94.8
Société des Eaux d'Aix les Bains	73 - Grésy sur Aix	339 347 213	100	94.8
Comi	75 - Paris	342 034 212	100	94.8
Deval	91 - Bondoufle	341 849 057	100	94.8
Les Moulins de Saint-Aubert	62 - Beuvry	344 270 210	100	94.8
Capitaine Houat	56 - Lanester	344 603 006	100	94.8
L' I.E.M	75 - Paris	334 055 647	100	94.8
Capitaine Cook	29 - Clohars-Carnoët	376 080 305	100	94.8
Banque Chabrières	75 - Paris	314 007 709	100	94.8
Artel	21 - Marsannay la Côte	319 569 976	100	94.8
ITM Achats non Marchands	75 - Paris	350 939 070	100	94.8
Petroleum and Derivatives	75 - Paris	353 597 677	100	94.8
Les Moulins de Saint-Preuil	16 - Barbezieux St Hilaire	352 681 779	100	94.8
DIS Info	92 - Montrouge	353 296 643	100	94.8
Lau Ré	Luxembourg		100	94.8
Ostrewka Sp z.o.o	Poznan (Poland)		100	94.8
ITM Equipement de la Personne	75 - Paris	380 826 552	100	94.8
Celluloses de Brocéliande	56 - Ploermel	379 095 342	100	94.8
ITMP Portugal	Alcanena (Portugal)		100	94.8
Immo Mousquetaires Transactions	91 - Bondoufle	532 265 287	100	94.8
Bee Cloud LDA	Portugal		100	94.8
SCI Paulbat	75 - Paris	449 019 074	100	94.8
Casa por ITM	Alcanena (Portugal)		100	94.8
ITMP Automovel SA	Alcanena (Portugal)		100	94.8
Immo Mosqueteiros Portugal	Alcanena (Portugal)		100	94.8
Estener	76 - Le Havre	450 036 967	66.7	63.2
IMMO Mousquetaires	75 - Paris	323 347 880	100	94.8
Davoust Négoce	22 - Pléneuf-Val-André	877 568 899	100	94.8
Transport Davoust	22 - Pléneuf-Val-André	380 514 471	100	94.8
I.E.M Belgium	Leuven (Belgium)		100	94.8
Immo Mousquetaires Belgium	Leuven (Belgium)		100	94.8

Company Name	Head Office	SIREN	Holding %	Interest %
ITM Participations	75 - Paris	305 442 790	100	94.8
AURA Retail International Food Services	Brussels (Belgium)		51	48.3
Infinity Advertising	75 - Paris (France)	902 713 197	100	94.8
Aware	Brussels (Belgium)		100	94.8
ITM Export	75 - Paris	803 739 911	100	94.8
La Fiée des Lois	79 - Prahecq	328 385 596	100	94.8
LUG GIE	35 - Grand Fougeray	804 389 278	100	94.8
ITM LAI	75 - Paris	514 080 837	100	94.8
ITM Alimentaire International	75 - Paris	341 192 227	100	94.8
Scapav France	75 - Paris	340 958 057	100	62.6
BP Holding	31 - L'Union	838 155 927	66	62.6
Brico Privé	31 - L'Union	788 504 629	100	62.6
Brands	31 - L'Union	804 845 527	100	94.8
Racetools	31 - L'Union	751 842 774	100	62.6
Brico Privé Espana sl	Madrid (Spain)		100	94.8
Management Procomarché	75 - Paris	388 557 217	100	94.8
ITM Belgium	Leuven (Belgium)		100	94.8
Laiterie St Père	44 - St Père en Retz	316 252 477	100	94.8
Fruitières de Domessin	73 - Domessin	334 805 231	100	94.8
Altrion	11 - Narbonne	431 552 397	100	94.8
SCA Auto	75 - Paris	383 542 974	100	94.8
SAS Equipement de la Maison	75 - Paris	383 527 330	100	94.8
ITM Management	Leuven (Belgium)		100	94.8
Bonacieux Energies	75 - Paris	843 582 933	100	94.8
SCA Fruits Légumes Fleurs	75 - Paris	353 402 779	100	94.8
Hauler	67 - Dambach la Ville	915 620 330	100	94.8
ITMP Alimentar	Alcanena (Portugal)		100	94.8
Delvert	19 - Malemort sur Corrèze	676 720 147	100	94.8
Solarys	30 - Nîmes	812 333 326	100	94.8
Villers le Bouillet base	Villers le Bouillet (Belgium)		100	94.8
ITM Alimentaire Belgium	Leuven (Belgium)		100	94.8
Filet Bleu	29 - St Evarzec	402 224 554	100	94.8
Mikant	29 - St Evarzec	407 751 726	100	94.8
St Mamet Distribution	30 - Nîmes	920 152 493	100	94.8
Immo Aval Belgium	Leuven (Belgium)		100	94.8
Colombe Assurances	Luxembourg		100	94.8
Salaisons du Lignon	43 - St Maurice de Lignon	586 250 417	100	94.8
MeteoRé SA	Luxembourg		100	94.8
Moulin de la Marche	29 - Chateaulin	334 766 177	100	94.8
Gâtine Viandes	35 - La Guerche de Bretagne	382 204 519	66	62.4
Salaisons Celtiques	56 - Le Sourn	862 500 279	100	94.8
Silve	75 - Paris	400 894 424	100	94.8
Société Charcutière de l'Odét	29 - Fouesnant	342 048 055	100	94.8
Comata	75 - Paris	389 048 059	100	94.8
ITM Polska	Poznan (Poland)		100	94.8
Vertumnus	75 - Paris	950 918 466	100	94.8
Aura Retail International Trading	Ixelles (Belgium)		51	48.3
Superlog SA	Charleroi (Belgium)		100	94.8
Delinter	Waterloo (Belgium)		60	56.9
Solupar	Alcanena (Portugal)		100	94.8

Company Name	Head Office	SIREN	Holding %	Interest %
Transbase	Alcanena (Portugal)		100	94.8
Intimo	Alcanena (Portugal)		100	94.8
Manufactures du Château	28 - Nogent le Rotrou	401 254 370	100	94.8
Manufactures du Château Adapted company	28 - Nogent le Rotrou	790 150 536	100	94.8
Fournil du Val de Loire	37 - Joué Les Tours	400 333 738	100	94.8
ITM Services Production	75 - Paris	400 096 475	100	94.8
SCA Pêche	75 - Paris	401 540 851	100	94.8
Eaux Minérales Ste Marguerite	63 - Vic-le-Comte	348 651 811	100	94.8
Alcapetro Petroleos et derivados	Alcanena (Portugal)		100	94.8
ITM Formation	75 - Paris	431 739 457	100	94.8
Académie des Mousquetaires	75 - Paris	847 839 420	100	94.8
ITM Nord (F)	80 - Chaulnes	403 326 358	100	94.8
ITM East (F)	55 - Pagny sur Meuse	403 519 929	100	94.8
ITM Paris Region (F)	28 - Garancières en Beauce	403 432 925	100	94.8
ITM Ouest (F)	35 - Argentré du Plessis	403 466 550	100	94.8
ITM Centre Est (F)	01 - Beynost	403 528 177	100	94.8
ITM Sud Ouest (F)	82 - Bressols	403 388 119	100	94.8
ITM South East (F)	26 - Donzère	403 535 206	100	94.8
Kerlys	56 - Locoal-Mendon	333 385 706	95	90.2
Société des Biscottes Faissole	04 - Annot	310 531 538	100	94.8
Saviel France	35 - Janzé	414 337 402	100	94.8
SCA Regional Products Poland	Poznan (Poland)		100	94.8
S G E S M Vernet	07 - Pradès	776 255 846	100	94.8
Krokus	Poznan (Poland)		100	94.8
Immo Polska	Poznan (Poland)		100	94.8
Dalaja Sp. Zoo	Poznan (Poland)		100	94.8
SCA Petrole Polska sp z.o.o	Poznan (Poland)		100	94.8
Compagnie de Distribution Européenne	75 - Paris	429 486 939	100	94.8
Lyana	49 - Les Ponts de Cé	424 577 989	100	94.8
SCA PR Logistyka Poslka z.o.o	Poznan (Poland)		100	94.8
MGI Polska sp. z.o.o	Poznan (Poland)		100	94.8
Cornillé	35 - Cornille	429 325 285	51	48.3
S.A.V.E	35 - Cornille	421 709 494	100	94.8
Agrolog	35 - Cornille	438 360 356	100	94.8
S.V.E	35 - Cornille	440 512 655	100	94.8
SCI les Gravières	75 - Paris	394 223 986	100	94.8
MGI Logistyka Spolka z.o.o	Poznan (Poland)		100	94.8
Agrom Transport	35 - Vitré	751 256 454	100	94.8
Josselin Porcs Abattage	56 - Josselin	382 279 974	100	94.8
Société Briecoise d'Abattage	29 - Briec	801 960 394	100	94.8
ITM Centre-Ouest (F)	16 - Anais	442 730 156	100	94.8
Oberdis	55 - Pagny sur Meuse	378 165 773	100	94.8
S E S de Paimpont	35 - Paimpont	441 196 383	100	94.8
SCA Pêche Bretagne Ouest	29 - Le Guilvinec	313 307 894	100	94.8
Etablissements Amiel	11 - Trebes	601 850 100	100	94.8
ITM Alimentaire Nord	75 - Paris	452 534 472	100	94.8
ITM Alimentaire Est	75 - Paris	452 534 340	100	94.8
ITM Alimentaire Paris Region	75 - Paris	452 532 856	100	94.8
ITM Alimentaire Ouest	75 - Paris	452 534 415	100	94.8
ITM Alimentaire Centre-Est	75 - Paris	452 534 126	100	94.8

Company Name	Head Office	SIREN	Holding %	Interest %
ITM Alimentaire Sud-Ouest	75 - Paris	452 539 679	100	94.8
ITM Alimentaire Sud-Est	75 - Paris	452 534 621	100	94.8
ITM Alimentaire Centre-Ouest	75 - Paris	452 534 241	100	94.8
CSP du Parc	75 - Paris	508 729 068	100	94.8
AgroM Services	35 - Vitré	812 532 042	100	94.8
IMC Polska	Warsaw (Poland)		100	94.8
SCI Argent SCIE	16 - Anais	347 777 286	100	94.8
Rapid Pare Brise SAS	75 - Paris	790 354 880	100	94.8
Holding LD Belgium SPRL	Saint-Josse-ten-Noode (Belgium)		100	94.8
Rapid Auto Glas SPRL	Saint-Josse-ten-Noode (Belgium)		100	94.8
Fidemo Polska FIZ	Poznan (Poland)		59	55.7
Fidemo 1 SP zoo	Poznan (Poland)		100	55.7
Fidemo 2 SP zoo	Poznan (Poland)		100	55.7
Fidemo 3 SP zoo	Poznan (Poland)		100	55.7
Fidemo 4 SP zoo	Poznan (Poland)		100	55.7
Fidemo 5 SP zoo	Poznan (Poland)		100	55.7
Fidemo 6 SP zoo	Poznan (Poland)		100	55.7
Bricorama France SAS	94 - Villiers sur Marne	406 680 314	100	94.8
Afer SAS	94 - Villiers sur Marne	426 580 122	100	94.8
Bricodon SAS	94 - Villiers sur Marne	393 478 227	100	94.8
Gabrielle SAS	85 - Jard sur Mer	434 046 652	100	94.8
JC Invest One	94 - Villiers sur Marne	480 648 864	100	94.8
Leomille SARL	49 - Chemillé en Anjou	503 536 633	100	94.8
Rocheftort Brico Loisirs SAS	94 - Villiers sur Marne	331 660 670	100	94.8
Bricorama Asia Ltd	Hong Kong (China)		100	94.8
Bricoried	67 - Sélestat	424 833 739	100	94.8
Les Comptoirs Developpement SAS	82 - Bressols	802 766 998	100	94.8
Les Comptoirs de la Bio	82 - Bressols	788 803 443	100	94.8
Immo Amont	75 - Paris	529 232 662	100	94.8
ITM Immo LOG	75 - Paris	529 220 857	100	94.8
ITM Immo LOG EM	75 - Paris	529 334 799	100	94.8
SCI Coquelicot	91 - Bondoufle	490 541 448	100	94.8
Chamalotine	35 - Argentré du Plessis	533 043 873	100	94.8
Codis	01 - Beynost	351 555 321	100	94.8
Roncelin	91 - Vert le Grand	338 175 581	100	94.8
Axis	26 - Donzère	321 046 377	100	94.8
L'immob. du Développement Urbain	91 - Bondoufle	818 781 593	100	94.8
ITM Proxi	75 - Paris	491 092 466	100	94.8
Aroumic	91 - Bondoufle	383 409 059	100	94.8
Frabe	82 - Bressols	335 143 954	100	94.8
Meyron	82 - Bressols	332 538 024	100	94.8
Pierrochoux (les)	91 - Vert le Grand	402 005 730	100	94.8
Chepar	26 - Donzère	330 084 393	100	94.8
Chemin du temps perdu	84 - Cavaillon	328 760 723	100	94.8
Saint Joseph (SCI)	84 - Cavaillon	327 621 918	100	94.8
Florartinaud	16 - Anais	820 510 790	100	94.8
Luxene	75 - Paris	878 892 736	100	94.8
Arcobelle	75 - Paris	880 706 015	100	94.8
ATB	91 - Bondoufle	491 238 689	100	94.8
Cofadenergie	91 - Bondoufle	513 402 800	100	94.8

Company Name	Head Office	SIREN	Holding %	Interest %
Bos Vieux	91 - Vert le Grand	439 575 481	100	94.8
Cardilog	91 - Vert le Grand	920 396 371	100	94.8
Fidolog	91 - Vert le Grand	920 357 597	100	94.8
Cèze (de la)	91 - Vert le Grand	454 072 729	100	94.8
Noria (la)	91 - Vert le Grand	338 541 543	100	94.8
HM (SCI)	91 - Vert le Grand	429 601 461	100	94.8
Athanase	85 - La Guérinière	442 006 680	100	94.8
Bois (Sci du)	85 - La Guérinière	384 645 479	100	94.8
Her	85 - La Guérinière	340 720 861	100	94.8
Lehtarie	85 - La Guérinière	833 984 032	100	94.8
Gengar	01 - Beynost	928 324 094	100	94.8
Bestimmo	91 - Vert le Grand	943 481 960	100	94.8

Proportionally consolidated companies:

ErePET	61 - La Ferrière Bochart	952 967 016	50	47.4
Quarles Harris	Vila Nova de Gaia (Portugal)		50	47.4
Financière du Venay	71 - Frontenaud	378 945 596	50	47.4
Champagne Mansard Baillet	51 - Epernay	96 950 092	50	47.4
Arena	91 - Bondoufle	434 657 961	44	41.8
Prody	92 - Montrouge	842 075 244	50	47.4

Companies accounted for by the equity method:

Alcapredial	Alcanena (Portugal)		34.4	32.6
Cardinal Participations	75 - Paris	478 355 985	11.3	10.7
OPPCI Fidemo	75 - Paris	810 594 093	11.3	10.7
Sodalis 2	91 - Bondoufle	810 956 367	11.3	10.7
Soufidemo 2019	91 - Vert le Grand	854 035 342	11.3	10.7
Fidolis 2019	91 - Vert le Grand	877 641 415	11.3	10.7
Cardilis	91 - Vert le Grand	884 832 924	11.3	10.7